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Stuart, J.L. 1919 Nov-Dec

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Stuart

TRUSTEES OF
PEKING UNIVERSITY

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PEKING UNIVERSITY.

K'uei Chia Ch'ang

PEKING, CHINA.

Nov. 1/19

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Office of the President

My dear Dr. North,

I am sending you today by Japanese Post to Japan direct a package of Publicity Material in the hope that it will catch the "Empress of Russia" sailing today from Shanghai. Enclosed is a list of contents. You will find on back of photos the essential facts. I have written the text of the matter to go into a publicity pamphlet, which Paul Hutchinson kindly worked over and has mailed direct to Luce. I have also written Luce at length as to our ideas for the use of this material. In brief, the thought is that the photos be arranged in the order listed and thus illustrate the written matter. The Album might be grouped on two pages. Paul Hutchinson has also worked up a suggested dummy which he mailed Luce. The last letters from Luce seem so favorable that I have written him all the details occurring to me thus at once strengthening his interest

0800

and sparing you needless trouble. Had I
done it on a typewriter I would send you
a copy. I sold my own machine several
years ago and it is simpler to write by hand
than get hold of and be delayed by a Russian
girl who is the only available stenographer
here. Of course we are only suggesting.
We leave the whole matter to Luce, yourself
& others at your end. You will doubtless
agree with us that a striking appearance
in first-class style will be well worth the cost.
You might send us a few copies as they
may be serviceable with tourists. I shall
send more photos later as they are secured,
and shall cable any important developments
to be inserted. Luce has gotten out one of
these for Shantung, so that he will be somewhat
familiar with the process. Jones of your
delegation under Ralph Ward has sent
in a "story" to the Interchurch Headquarters,
as has Dr. W. B. Norton more recently.

I believe that by planning dinners &c
at the invitation of some wealthy business
man and inviting Dr. Reinsch, Julian
Arnold or Dr. John F. Downey as the chief

speaker (all these men have offered for such service), there are interesting possibilities. Dr. King + Gibb also have special lines of effort which are worth encouraging. I have written Luce about the former. Rex Wheeler can also be largely used. Write or cable any instructions by which we can help out here. I am sending by Mr. Baillie an album of Peking views to be presented where desirable. If you wish more copies + cable, give the number wanted + the single word "albums". I shall understand.

Now a word as to Mr. Baillie, similar to what I have written Luce. I am convinced that he has an idea that may prove of immense promotional value in attracting interest and perhaps money in America. I have had him come North to meet our Board of Mgrs. + get them familiar with his project. He should have sailed earlier but his sailing is postponed, so after seeing him in Shanghai it seemed best to utilize his time thus. He is now in Tientsin + is due here tonight. His proposal of a Bureau of Industry - or whatever we call it - will appeal to business men at home.

and will create a lot of favorable interest in China, but it will require careful direction both from the Trustees here. My present plea is to give him a full hearing, and encourage his visiting Govt. Bureaus, Chambers of Commerce &c. always having him written up as a Peking University project. I shall not anticipate his statement of the case but recommend that you let him do this as soon after arrival as possible - I warrant you will at least be aroused to sympathetic interest. We want to capitalize his energy, vision, devoted self-abnegation + concern for China's poor, in proving to our business men the economic benefits of Christian Missions + the practical ideals of service we have in P.U. Then we can start something later of real value to China's struggling masses, and shall lay the foundation of large potential gifts from philanthropic Chinese + from the Government. Mr. Bailey was opposed as a visionary by almost every one in Hankow

had to work in the face of distrust and official disapproval. But his School of Agric. & Forestry has done more to put the Univ. of Hanking on the map than everything else combined, and is now their biggest asset in financial work. We do not want to duplicate their special line, but start something analogous. The Hanking men are entirely willing for this. His work then is finished & others are making his vision more effective than he ever could. He is a quick tempered big hearted, tireless but not always tactful Irishman, who dreams and pioneers in practical economic ventures. My close friend, Dr. Bowen, has heartily approved of this entire matter, both in the transfer of Baillie to us & in the carrying out of his "Bureau of Industry". Bowen told me we ought to have Baillie to put us on the map as he had them.

There are many other matters which I wish it were possible to talk over with you. I am hurrying to get this through & to the Japanese mail in time. But I must

11/24/19

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tell you how deeply we all appreciate the spirit and purpose of your last letters to Gleystein and me. If Luce starts the financial campaign, and we get the land, we can with you to represent us with the Trustees hope for real progress. The opportunity here as I see it is thrilling. And in our feeling that the Trustees were not alert to the situation, we have not forgotten the heavy claims and distractions of the busy Board Secretaries. These have perhaps put as much time and thought into P.U. as could be expected in view of their responsibilities in other directions. Bp. Lewis raises the question whether other laymen are not available in various parts of America who cared enough about the University not merely to give a little time to administering but also saw that its financial necessities were met by their gifts and their own solicitations, men who were unrelated to other specific interests on the mission field. But that is a big question. At any rate we are delighted to have you at the other end, & shall do our utmost for "gearing" up with you -

We understand from your letter to Gleystein that we are at liberty to consult with Mr. Murphy about a lot on an "industry site" & shall go on

0805

November 5, 1919

President J. Leighton Stuart,
Peking University,
Peking, China.

My dear Doctor Stuart:

Your two letters of September 30 are before me.

Thank you very much for your energy in filling out the blanks for the Regents of New York State. They should have come to you much earlier than they did and I shall make it all right with the Regents in your behalf. I trust next year to get these blanks to you considerably earlier than was the case this year.

Your cablegram concerning Mr. Barbour was received and Dr. Smith will take up the matter with him as the correspondence in this instance was put into his hands.

Before this you will have received from Mr. Luce and Mr. Wheeler recommendations for alterations of the Estimate prepared by the Board of Managers for the Interchurch World Movement. Their letters cover the recommendations and the action of the Trustees with reference to them. They are returned to you with the suggestion that you examine them further in the light of the recommendations of Mr. Murphy and return them to us at the earliest possible moment. We shall probably have to put a tentative estimate into the Interchurch World Movement before your estimate arrives, also before the unified list of askings, prepared by the colleges of China, reaches the United States. It seems to many of us on this side of the Ocean, that the time is rapidly coming when the plans for university education in China should be thoroughly unified; that the special interests of each of the higher institutions should be determined and that the effect of competition, wherever harmful to the general interests of higher education in China, should be definitely reduced.

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While I do not think there is any reason why we should not go ahead with wise plans, carefully prepared, it seems to me important that we should keep our minds open to any adjustments in programs for China as a whole which the increase of interest on the part of the denominations in the Interchurch World Movement and the realization that we are now more adequately prepared than ever to face the task of missions, are sure to bring.

I enclose herewith an outline of a form upon which we would like to have the statement of the present condition and the future program of the University, drawn up in such a way that they can practically be seen at a glance. Some of the items will be necessarily blank as far as you are concerned because they refer to matters which have to be decided on this side of the Ocean; but it will give you a clear indication of the kind of a statement which we desire to have before us as an objective in the way of stating the needs of the University.

I note the letter of Professor LeDene and will investigate the possibilities.

Mr. Luce has not yet been able to make up his mind to accept the Vice-Presidency. I think he still has hanging over him the experience he had in raising funds for Shantung Christian University and therefore feels the need of doing considerable looking before he leaps. I think he is waiting to see what definite commitments the participating Boards will make as to their responsibilities and the methods of handling the business with reference to the enlargement of Peking. Nevertheless, both he and Mr. Wheeler have been active in studying the problem and finding out what will have to be done. I certainly hope that Mr. Luce's mind will soon crystalize in favor of the position.

I am very glad to note that the accounts of the last school year have closed with a small balance to the good. That, and the fact that Mr. Krause has not had to include in the year's account more than \$4000 gold as from the Trustees is most gratifying. Mr. Luce has been embarrassed by feeling that he had to face the deficit, as he calls it, to begin with because the \$51,000 budget looks larger by twenty or more thousand dollars than the current income to be expected during this year. The reduction in this prospective liability will, I believe, be quite encouraging to him.

With all good wishes, I am

Faithfully yours,

EMM
JL

P.S. - Has suitable provision been made for Professor Joseph Baillie's salary? His support from the Presbyterian Board does not follow him. His resignation from the Board has been accepted. Funds raised locally for the Board have been accepted.

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燕京大學
蓋甲廠

Office of the President

PEKING UNIVERSITY.

K'uei Chia Ch'ang

PEKING, CHINA.

TRUSTEES OF
PEKING UNIVERSITY
12/22/19

Nov. 12th, 1919.

Dr. Eric North
Board of Foreign Missions
150 Fifth Avenue
New York City, U.S.A.

*Reception to
Chinese Newspaper Men*

Dear Dr. North:-

I am sending you under separate cover a photograph of a lot of clippings from Chinese newspapers. I conceived the idea of giving a reception to the newspaper men of the city partly to get the new Chinese name into current use and prepare the way for future notices which we might like to have inserted, partly also for general promotion. We were wholly uncertain as to the response such an effort might receive and were delighted at the result which certainly indicates a very different attitude to Christian education from what we would have expected even a few years ago. Over half of the forty odd editors invited came in person and the next day there were twenty write-ups most of which you can see in the picture. A Shanghai correspondent even telegraphed "a special" to his paper which included an appreciative reference to the reasons why we stressed religion in the training of our students. The attendance was the more gratifying because the day happened to be disagreeably cold and rainy. The guests came shortly after 4 o'clock and were then served with tea and cake. After this we had an address of welcome by one of our Chinese teachers Dr. C.P. Wang followed by a history of the two constituent schools recounting the difficulties of pioneer days and describing the purpose which is leading us out now into larger programs. Then the head of our Chinese Department who is a famous scholar and has been in an important Government School in the city for the past eight years and came to us last month described his impressions of our institution, its aim to preserve all that was best in Chinese life while stressing Chinese scholarship and at the same time to introduce whatever the West had to contribute. He also outlined something of our plans for the future, and made a ringing contrast between the moral standards of Government Schools and what he has seen of ours. He himself became a Christian several years ago. He was applauded again and again. I then introduced the heads of the two Press Clubs of Peking which represent in general the militarist and opposition ~~and~~ political factions respectively. They spoke very kindly, and frankly admitted that they had never understood just why Christian schools existed in the country. One of them—the militarist man—stated that he had observed for years that graduates of Mission schools were much more reliable than other young men, though he had never thought of asking why. After this I called for remarks from other guests and several responded all commending our purpose of expressing good will and gratitude. It happened that Dr. W.B.

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Norton of Chicago Tribune had arrived that day on his way to India for I.W.M. and he was asked to speak which he did in quite a happy vein. I then closed by stating briefly our ideals and desires in developping a quality of manhood with a spirit of service and the equipment to help in saving China in her present political social and moral distress. I think that to most of the men our broad purpose and sympathy with all that makes for true progress was quite a revelation as was our emphasis on religion as the motive power for moral character. The articles that appeared the next day were most interesting in showing the intelligent appreciation of Christian education and as endorsing openly not only our teaching but even our religious emphasis. They were especially pleased with our promise to maintain a high standard of chinese scholarship, to stress vocational courses, and to foster moral and unselfish character.

You may be able to use this in articles at home. You yourself, Luce or Wheeler could take the facts as given above and put them into a proper "story". Dr. Norton has sent one to I.W.M. with his shaking hands with Editor Wang of the Military Faction and other views which you may care to borrow.

Very sincerely yours,

J. L. Stewart

Copy to H. W. Luce

*Send pictures
to us*

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Peking, Nov. 17/19. 8

Dear Dr. North,

There was a meeting of the Bd. of Mgrs. day before yesterday of which you will receive the minutes with covering letter from Mr. Gleystein. There was a fine and forward-looking spirit, with none of the old factional issues. I have written Luc briefly as to the actions taken from my standpoint, and he will doubtless take up the various items with you. In the matter of Dr. Robinson, if he is invited by the Trustees, accepts, and has the financial arrangements settled, I should like to hear as soon as possible. We want to put out an announcement for the School of Theology as soon as we can get definite word about this matter and Oldham. I hope there will be a number of college students, ^(all over China) turning their thoughts to the ministry in the winter and spring, and we want to be ready for them. Dr. Robinson will be of advantage to us in many ways.

Mr. Bailie is sailing on the steamer. I hope this letter will catch. The Exec. Com. of Bd. Mgrs. will send you ~~soon~~ a somewhat more specific recommendation regarding his project in a few days, + I suggest you do not invite him until you have this in hand. He ought to rest a while as he is in bad shape nervously. His address is: Jos. Bailie 2459 Ashby St. Berkeley, Calif.

Yours hurriedly, J. L. Stuart

TRUSTEES OF
PEKING UNIVERSITY

12/31/19
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November 22, 1919.

(Copies sent to H. W. Luce and Dr. North)

Rev. Geo. L. Robinson, D.D.,
McCormick Theological Seminary,
Chicago, Illinois.

Dear Dr. Robinson;

It is with the greatest pleasure that I have heard Mr. Ogilvie report that it might be possible for you to spend the next session with us in the School of Theology. I do hope that you can arrange to render this service. Conditions are changing rapidly in China, and there is a pressing demand for a higher quality of Chinese preachers. One reason why college students have given so little thought to the ministry has been the inability of theological education to express to them what the Gospel ministry really is. It has too often not commanded their respect and has been adapted to less educated men. The result has been that the better spirits in our larger Mission colleges have not caught a vision of the superlative opportunity which this calling affords, and have turned their thoughts to other things. We are trying here to remove this obstacle by building up a course of study adapted and limited to college graduates. Present conditions in Chinese political affairs on one hand and the inspiration that we hope will come from the Interchurch World movement on the other hand, may make specially fruitful the appeal of the student volunteer movement for the ministry which is being planned for this season. If so, we ought to have a number of bright young men in our junior class coming not only from this institution but from other parts of China. Your presence would be of the greatest value in the influencing of our theological students, but it would have a larger benefit in its effect upon our college students and even upon those in Government schools, who are becoming quite open to the Christian message.

You would also be able to advise with us as to the technique of theological education. I am sure also that the benefit of your presence among us would not be limited to this city. We are asking our Trustees and Rev. H. W. Luce, who has been elected Vice President, to correspond with you about the arrangements under which you would come. Awaiting with great interest your decision, believe me

Very sincerely yours,

President

12/31/19

*J
Stewart*

November 22, 1919.

(Copies sent to Mr. H. W. Luce and Dr. Eric North)

Mr. Harry W. Luce Jr.,
Yale University,
New Haven, Conn.

My dear Harry;

I still remember with pleasant interest your visit with us and the way you handled the problem of the missing trunks. That acquaintance with you has kept me interested in your future movements, and I have rejoiced with your other friends in your splendid record at college. In view of your marked interest in journalism and your experience in connection with the Yale publications, I want to take up with you the question of your coming to Peking University for the School of Journalism which we hope to establish. I should have written a long time ago, but have been waiting for various elements in the situation to clear up so that there could be a somewhat more definite assurance as to the outlook for the institution, and especially for this department. The best news that could possibly have come to me is your father's willingness to become my associate and to take up the heavy end of the financial work as the first step in our program of advance. He will also be able to advise with you as to the method of procedure in the event of your caring to consider this proposal seriously, as will the Secretary of our Board of Trustees, Dr. Eric North. I am sending a copy of this letter to each of them.

As to the opportunity for large usefulness and for a fascinating bit of creative work, I doubt if you could find anything more full of promise. You know all about the chaos and corruption of China, but since you left the country there has been developed a most significant student movement which has exerted large influence already on public opinion, and this can be carried much further. When popular feeling toward the Government becomes articulate, intelligent and organized, there will be a new order of officialdom in this country. Nothing could contribute more to this than well edited newspapers, fearless and inspired by the Christian spirit. Such a school as ours would also furnish one more vocation for Chinese young men anxious to make their lives count for the country. I was in Tientsin a few days ago and was consulted about the effort to establish a Christian daily paper to circulate in these two cities and perhaps base-where in North China. This is being promoted by a group of Tientsin missionaries and Chinese business men who desire it to be connected with our proposed school of journalism as its laboratory. This is one of several indications I might mention

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of the ripeness of the times for such an enterprise. Last month there gathered in Shanghai the presidents of all the Mission colleges in China, who passed enthusiastic resolutions endorsing Peking as the place to establish this school, which would in that sense serve a national need.

I am sending this letter to Yale though I am not sure whether you are still there or not. Awaiting with keen interest your reply I am

Very sincerely your friend,

President

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Stewart

November 26, 1919

Rev. H. W. Luce,
The Grant,
514 - 122nd St.,
New York City.

My dear Harry;

Your interesting letters of October 2nd, 17th and 21st are all to hand, and have been read with keen interest by others here as well as myself. I am sharing them with those of our number who are proving most helpful in the larger problems of organization.

There is to be a meeting of our Executive Committee this afternoon at which time the suggested changes in our estimates will be taken up. The Committee on Buildings will at that time present its report. I feel rather confident that there will be no question about accepting your suggestions, which are all to the good. It is a great satisfaction to know that the Executive Committee of the Trustees are willing to approve a two million dollar program for plant. I am enclosing copies of letters which more or less explain themselves. The one to your boy Harry will, I trust, appeal to him. There is no special feature which ought to find more support in China than the School of Journalism. We ought to have at least one Chinese of first rate standing to help in this, and possibly another foreigner of the Paul Hutchinson type. The proposal, of which Harry will doubtless hear directly from Tientsin, to establish a Christian daily in that city under the direction of our University, very much increases the attractiveness of the whole enterprise. I am so glad that you and Rex are in touch with Dr. Vincent and I hope you will press our claims with him and his associates. Having given a large grant to Fochow University and an eighty thousand dollar building to St. Johns I cannot see that any principle or precedent would be affected by doing something for us along the lines your suggest. At any rate he and his associates might be willing as individuals to secure assistance in strengthening our pre-medical department.

The letter to Dr. Farrand will enable you to understand something of another possibility which I want you to follow up. Plumar Mills tells me that this fund, has represented by Dr. Farrand, would not be interested in anything in China that did not meet the two qualifications of being really desired by the Chinese, and having more or less national scope. When plans get far enough along I can take care of the former through invitations from Chinese officials and other organizations.

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As to the latter, we must do some constructive thinking. I rather incline to urge Dr. Farrand to visit China as he has been thinking of doing, and keeping in close touch with him. I hope you can become acquainted with him. As I understand it, the fund has no limitations of any sort, being for the promotion of human welfare, but that one of the places to be stressed is China.

I am enclosing a list of the members of the ^W"Morley party" of whom I wrote you in my last letter. Some of them have large means and all can be more or less helpful along the lines suggested in that letter. Miss Clifford is the daughter of the Cream of Wheat man; Judge Summerville is quite well-to-do, but inclines to Christian Science. Rex will recognize some of the names from Pasadena. There is another name which will be of service to you, Mr. C. H. Black of the Seattle Hardware Company. He and his son and their wives have just been in Peking and I have told them something of our plans. They are friends of Mrs. Pendleton's, but have become Baptists owing to some sort of a church quarrel. Mr. Black was very cordial and told me he would be glad to have his name used in any way we thought best, and to assist you when you visit Seattle. He is very conservative theologically and believes in the White Bible School. He is apparently a man of importance and influence in his city.

I agree with you thoroughly in the importance of the whole teacher training idea and rather feel that our estimates were somewhat too small.

The question of our development of agriculture is somewhat affected by the recommendations of the Conference of College Presidents that there be no such department except in Nanking. We would in a way be going in the face of that to make a definite item to this effect. I think however that very possibly we can be connected with a local Chinese enterprise such as the one described in my letter to Dr. North. But my thought is turning more and more to the importance of technical education. If the missionary movement will come into the field now with well equipped specialists along certain lines and model plants, it would bring us into very much more friendly relations with non-missionary foreigners and with the Chinese public. It ought also to add to the success of our financial efforts at home. I go back again to the leather industry and our friend Vincent. Another line is textiles. Anderson Meyer and Co. are proposing to build in Shanghai a factory on a huge scale for manufacturing cotton milling machines as they have millions of dollars of orders which cannot be filled from the West. This means that a great many Chinese must be trained for the more important positions in the factories that are evidently being planned. It is quite possible that Mr. Meyer might see the advantage of assisting us to train such men. Already a Chinese, the head of the cloth guild in and around Paotingfu has raised the question with Mr. Foster of his putting up a factory for manufacturing hand machines. In this one locality last year this guild had a twenty million dollar business. While we need to be somewhat restrained in our response to all of Bailie's proposals, yet I am convinced that he has an idea which can be capitalized. Is not this the line of approach for getting in touch with Mr. Dawson of the Asia B.C. and possibly Mr. Schwab?

Regarding the Yü K'e I agree with you fully, but it is one of those questions that had best not be agitated in Peking just at present. In all the estimates which you have seen, the men that

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Mr. Luce, 3

worked out the details had the Yu K'e in mind. As you understand we are free to re-open the matter at the end of next session. It will be a more difficult proposition however to get the Methodists to abandon their intention to maintain their own course in the immediate future. It may be that you can bring conviction at the other end. I shall try to talk it over with Bishop Lewis before very long.

There are no developments to report in the land matter. Sir John Jordan has agreed to help in joining Dr. Tenney in a request to the President that he give favorable attention to our petition. I am wondering whether the Government might not give us the Temple of the Moon, which you will remember is quite near the site we have in mind and whether there is some legal process for the Government requiring the farmers whose lands immediately adjoin, to sell out, on the principle of "the right of eminent domain". This would of course only be on the condition that moral as well as legal ~~assurances~~ were safeguarded. We might have an open proclamation giving the owners of these holdings a rather higher rate per mao for the land than its worth, and insist that the government use its good offices to see that they secured other land equally desirable for their purpose. This might not cost us any more than what would be eaten up by middlemen's squeeze, especially when the maoage of the temple is included. There are other tracts of Government land out toward Tsing Hua which I think there would be possibility of securing as a gift, but our people object to the distance. The whole matter is going slowly, partly because of the increasingly serious cabinet re-organization, partly because the agents (two brothers) of the company Dr. Reinsch organized are always out of town or busy with other jobs and are not pressing this as we had hoped they would. When you see Dr. Reinsch it might be well to tell him frankly how little progress is being made. There is, however, nothing to feel discouraged about. Wang Ch'eng Hui is on our Board of Managers and is perhaps the best legal adviser in China. He is sick at present, but as soon as possible I want to consult him on the above idea.

This letter with enclosures will probably be a sufficient dose for the present, but I want you to know what is going on and to work the matter as two heart's brothers, to use your phrase, which entirely meets my own feelings.

As ever yours,

President

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12/31/19

F
Stuart

November 26, 1919.

Dr. Max Farrand,
The Commonwealth Fund,
1 East 57th St.,
New York City.

Dear Sir;

My friend of some years' standing, Mr. W. P. Mills, has told me of his conversations with you, and of your purpose to aid those who are working for the welfare of China. As one who is endeavoring to work for the same end I have felt a keen interest in what Mr. Mills had to report, and connected with an institution just now in the making. Having only recently come to Peking, and given my thought to educational problems, I am trying to think through the question of how such an institution as this one, maintained by Mission Boards in the West, can most effectively accomplish its purpose. As all our plans are plastic and we are in process of re-organization, it may be that we could put into effect some of your proposals and be assisted in accomplishing what we desire but have not the facilities for achieving. In a broader outlook, I am also interested in the whole educational movement throughout China, and hope that our University can in various ways render a national service. It occurs to me that certain institutions already established could cooperate with you in measures that would be of great benefit to this country and relieve you of the necessity of adding to the already existing machinery. Mr. Mills seemed to think that you might possibly visit China yourself in the near future. I certainly hope that you can, for this will give you an insight which could not possibly be attained in any other way.

I am writing now in a tentative way, to bring to your attention two specific projects, one or both of which may commend themselves to you as proper agencies for the fund you represent.

(1) Bureau of Industry and Labor. It has been a growing conviction of mine the last few months that Western philanthropy in China could contribute much more directly to the industrial and economic problems which are rapidly becoming more acute in this country, and that it accords with the truest conceptions of University education to become related immediately to such practical issues. In connection with our department of economics we have thought of establishing a Bureau which could investigate industrial needs, relating Western capital to Chinese investments in an atmosphere which would always keep alive the interests of the Chinese people, advise Chinese industrial leaders regarding the expert workers and other technical questions in which they desire disinterested guidance, advocate measures for proper treatment of laboring classes, such as j

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as hours of work, sanitation, mediation between capital and labor, etc., recommend possible fields of industry not yet developed, promote under the control of the University model factories which would demonstrate the possibility of commercial success while providing adequately for the needs of the workmen, and their families. Every thing is disorganized in China, and with great possibilities of industrial improvement capital is timid because of political conditions. Western and Japanese concerns are exploiting the country for purely selfish aggrandizement and the condition of the masses is becoming more helpless with consequent response to Bolshevist and similar propaganda. Such a bureau as suggested, might, with a small outlay, render a very large service by leading to popular agitation and intelligent action. It might also give a new conception of what education really aims to do. Located in the capital it could keep in close touch with the Chinese Government, which would, I am thoroughly convinced, gratefully welcome such an effort to serve its people, and could also be in close contact with the American and British Legations. It would be able to advise and assist secondary schools in its own territory and throughout China, both Mission and Government, many of which are now perplexed as to how to attempt industrial education and eager for wise leadership.

(2) Department of Social Science. We are seriously proposing to have a group of men and women teaching the students in the University and in the Woman's College which will be affiliated with it, while at the same time promoting various social reforms in the city in the carrying out of which our students would "learn by doing". We have already a director and one or two other possible names for such a staff, and beginnings have been made in connection with the Y. M. C. A. secretaries here, one of whom, Mr. J. S. Burgess, is the one whom we are thinking of as Director. He has the advantage of long residence in China, practical experience in such work, and the enthusiastic endorsement of Chinese of all classes who know what he has been attempting. There is perhaps no one contribution of the West in which thinking Chinese take a keener interest than sociology and its application to problems of present day life. This would be another way of relating University education to real activities making for human welfare.

In the above two suggestions I am thoroughly confident that the highest officials in the Government and other representative Chinese would associate themselves with the University in making application to your fund and in otherwise cooperating. I am thinking in terms of my own institution because from the nature of the case I am interested in its largest usefulness and am just now attempting to work out its policy. But what is done here would fit in with the unified plans of higher education among the Christian workers and would help toward a closer association of these with Government schools in other parts of the country. Besides, such concrete suggestions may be of some value to you in your thinking on the larger aspects of the case. I am sending copies of this

Dr. Farrand - 3.

letter to Dr. Eric M. North, 150 Fifth Avenue, New York City, who is secretary of our Board of Trustees, and to Rev. H. W. Luce, 514 W. 122nd St., who has recently been elected Vice President, and who will, if he accepts, represent the interests of the University in America. Both of these gentlemen will be glad to confer with you and to render you any service they can. We shall be ready to cooperate in any possible way.

Very sincerely yours,

President

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November 22, 1919.

(Copies sent to Mr. H. W. Luce and Dr. Eric North)

Miss Luella Miner Ph.D.,
c/o W. B. M. I. Room 1315,
19 S. LaSalle St.,
Chicago, Illinois.

Dear Dr. Miner;

During the busy weeks since coming to Peking I have wanted to write you more than once on the relation of the Woman's College to the University, but partly because of the pressure of other matters and perhaps still more because our ideas have rapidly been undergoing changes, I have delayed doing so. We are sending to the Board of Trustees the result of the last meeting of our Board of Managers which approved the resolutions of a joint committee of the Woman's College, the Medical College and the University, but made a number of changes as to phrasing and some of the details. In further comment I think I can say that all concerned are entirely in favor of some sort of close relationship between the University and the Woman's College. So far as I know the formal action sent to the Trustees represents the unanimous judgment of those in Peking on the matter.

Mrs. Frame and I have had several conversations as to a more thorough going relationship by which there would be not only the one administration, but the one faculty. You will doubtless have noticed an article by Dr. White in the October number of the "Chinese Recorder" on co-education. The Government University has decided to open its doors to women. The Government Educational Association met at Taiyuanfu and approved of the general policy within certain grades and this was endorsed by the ~~program~~ of the Governor of Shansi. The student movement is bringing boys and girls together, working for a common purpose with apparently no consciousness of the novelty of it. These are some of the tendencies which provoke the question as to whether it would not be best for us to demonstrate how boys and girls can be brought into safe and wholesome contact under Christian influence and with proper restraints. As it is coming now, we would be following rather than leading and setting the standard if the Christian schools all ignored the trend. As a matter of fact, Canton Christian College receives girls now. But if any institutions ought to face this problem it would seem to be ours. We are plastic and in process of reorganizing. In this formative period if

Miss Miner - 2

we could have a flexible arrangement by which there would be the one control, the one scheme of buildings, with class rooms for girls where they could be segregated for instruction in so far as might seem wise at any stage, but grouped with the boys when desirable, we would thus be ready to adapt ourselves from year to year. This policy would not commit us formally to co-education as such. The girls would have their own dormitories of course and their own out of class room life. Specialists in various subjects could either teach the two sexes or give the same courses to them separately with a little additional labor. We would avoid much reduplication and be able to offer a wider range of elective studies. There would be lectures, religious services, social events etc. planned in common. The young men and young women could meet in our homes and form the kind of friendship that might be mutually beneficial without the dangers that are certain to follow in the lax customs which indicate a violent break with Chinese traditions.

All this is of course somewhat speculative and does not affect the essential matter for immediate settlement, but it may be of interest to you, and may help to explain the reasons why we have gone further than your suggested basis. The general idea seems to be endorsed by everyone, though we do not want to commit ourselves to any radical departure.

You will notice that this paper does not deal with the financial aspects of the problem. These will be taken up soon and reported to you. Meanwhile I hope the campaign for the woman's College can be effectively pressed. I am sure that Mr. Luce and Mr. Wheeler will be glad to render any assistance that you might wish. It seems to me that with the Interchurch Movement in process we ought to concentrate on securing the funds before that opportunity passes. In a purely personal way I have been wondering whether it might not even be worth while for Mrs. Frame to return to America a few months earlier than she at present plans in order to add her strength to the campaign before the actual appeal for funds is made next May. You will know best what to say about this. I have spoken to her, but she and her advisers feel very loath to spare her at this time.

Hoping that these proposals will commend themselves to your judgment, and looking forward with keen pleasure to the close association which the future seems to promise, believe me,

Very sincerely yours,

President

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12/31/19

J. Stuart

November 22, 1919.

Mr. Joseph Bailie,
2459 Ashby Avenue,
Berkeley, Cal.

Dear Mr. Bailie;

I have your two letters written from the train and on reaching Shanghai, and have noted with interest the various matters referred to. I am glad that you found Mr. Bocker and that he seemed so much in sympathy with our proposed Bureau. It is still more significant that the American Chamber of Commerce in China might be willing to back up our bureau instead of establishing one of their own. This is one of several indications that our proposal if carried into effect will meet ~~with~~ a real need.

Regarding the printing of a card with the lettering you suggest, I feel somewhat concerned. It is too late to reach you on this side of the water and until you arrive at your home, but the printing and use of a card with the name of our University and the Bureau of Industry and Labor on it would seem rather premature, in view of the fact that our Trustees have not yet had an opportunity to express an opinion on the matter. As a matter of fact I am not sure that your Board has formally transferred you to us or that the Trustees have formally acted on your case. In any event we would not be authorized in speaking of this Bureau as established, until we have the consent of the Trustees. It would be well to have the cards ready after you will have conferred with them, but not to use them otherwise.

There have been some interesting developments here since you left. A Chinese with large interests in this city and on the T. P. Railway hunted us up the day you left to discuss linking up a scheme of his with us. He wishes to have a demonstration farm for raising cows, sheep, hogs and chickens and for fruit orchards, and to have connected with it a school for boys above middle school grade. He has already bought 2800 mao of land south of this city, and rented 5000 mao in addition for this purpose. He also wants us to secure for him a manager, a head teacher for the school, and a specialist in the diseases of live stock. I shall write Dr. North shortly when this scheme and its relation to us is more thoroughly worked out, and if it seems wise for us to negotiate these men for him, it may be that Dr. North will want your help. Meanwhile you might have your eyes open.

Above all however, I feel that you need a few weeks of thorough rest. From every standpoint this will be to the best interest of our future plans. This will give the Trustees

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Mr. Bailie - 2

time also to form their own conclusions about the things we are advocating. I hope this time of rest with your own family will restore you completely after the severe experiences in Manchuria and the strain you have been under since.

Very sincerely yours,

President

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燕京大學
蓋甲廠

Office of the President

PEKING UNIVERSITY.

K'uei Chia Ch'ang
PEKING, CHINA.

TRUSTEES OF
PEKING UNIVERSITY
12/26/19

November 26, 1919.

Dr. Eric M. North,
150 Fifth Avenue,
New York City.

Dear Dr. North:

*Not
Received
Recd 12/31*

I am enclosing a copy of the minutes of the Executive Committee of the Managers, which took place yesterday, also of the resolutions regarding the Woman's Arts and Medical Colleges. You will note that I have been instructed to call the attention of the Trustees to the necessity of some clear financial basis. The University would expect the Boards which have hitherto maintained these two institutions to turn over to us titles to all property at present owned or to furnish their respective proportions of the money for plant. There should also be an assurance that these institutions would have their annual budgets provided independently of the present resources of the University. They have sent in their askings to the I. W. M. without reference to incorporation with us, as there has been no assurance that this would take place. Officially they are separate institutions and the Trustees may of course decide against our proposals.

*Not
Received
Recd 12/31*

My own personal attitude with regard to the Arts College you can gather from the copy of a letter to Dr. Miner enclosed herewith. As to the Medical College I cannot bring myself to feel otherwise than that it would be best for them to become associated with Shantung Christian University in its Medical Department. The Men's Medical College there is recognized as serving a national need, and has the support of the whole missionary movement as the one Mandarin using school for all China. The Woman's School would share in this standing and prestige instead of being a thoroughly local institution as it would be if it stayed in Peking.

I am convinced that the tendency in China will be toward co-education, especially in professional schools, and it is quite possible that a few years from now there will be little objection to the men and women students studying together, at least for most of their work. This would mean that the whole institution would profit by having men and women teachers on its staff. There could be a richer variety of elective subjects, more specialists, better clinical facilities and so on. Certainly from the standpoint of the woman students it would seem that they would have very much better training and would graduate with a better position, than if they were limited to a school which depended upon the backing which the one here would be apt to receive. Then, I cannot forget that any medical school maintained by missionary boards in Peking will suffer in comparison with the superb Rockefeller Medical College, which has opened its doors to

0824

women. Any girl who can qualify educationally and can manage financially to attend there will certainly do so. This comparison is avoided by combining with the Tsinan school, the standards of which are just as high, with the exception of the medium of instruction. Looking into the future and dealing with the broad general aspects of the question, I should certainly prefer to see this school located in Tsinan, for its own sake. They have recently received a cordial invitation from the faculty there, though this had not been acted upon by the Field Board of Control. If, however, the ladies are thoroughly convinced that it is to their interest to stay in Peking, we on the field are prepared to recommend incorporation on the basis proposed. They are to have a meeting this week to talk over the matter. It would be desirable for the Trustees to act on the Arts College issue as soon as possible as a good many matters in their immediate plans are awaiting this decision. There seems to be no difference of opinion on the field as to the desirability of this combination.

a - You will notice our action regarding Mr. Soothill. Mr. Soothill is very well known in China as the author of several books largely used by missionaries and others. He was a successful evangelistic and educational missionary for years in Wen-Chow; left there to become President of the Shansi University founded by Dr. Timothy Richard, and was then elected President of the British Universities Mission, which as you will recall, undertook to found a large institution in or near Hankow. This was promoted by Lord ~~William~~ Cecil, but was arrested by the out-break of the war. Mr. Soothill is a scholar of a high order and of attractive personality. He has a good command of Mandarin. He desires to return to China after several years in war work, and his daughter, Lady Alexander Hosie, who is now in Peking, with her husband, feels that he ought not to return to the enervating climate of central China. He would like to spend ~~a~~ large part of his time in literary work. In addition to the assistance he would render by teaching our history classes, which are at present one of our weak spots, he might be of large influence in assisting to induce the British Government to designate some of the Boxer Indemnity Fund to our University. According to Lady Hosie, Lloyd George had promised to give him a large sum of money for the other scheme. I have been trying to press this request through Mr. Hawkins and others in England, and it would be reinforced by Mr. Soothill. Lady Hosie intimates that Mr. Soothill's own thought had been to secure what grant he could and start an independent enterprise, which would be undesirable, as I see it, from every standpoint. If the Trustees see fit to approve our nomination, I hope you will communicate with Mr. Soothill, whose address is:

Rev. W. E. Soothill
c/o Rev. A. Soothill Ashville College, Harrogate, England.

The reference to Mr. Foster also requires explanation. Mr. Foster has been in a Government institution in China for some years, teaching technical subjects in connection with mining and other mechanical or engineering branches. He is now in the Chihli Higher Normal College in Paotingfu, and is expecting to sail in March. He is said to be quite an expert in textile

Dr. North - 3

machinery manufacturing. He is a Christian gentleman, strongly in sympathy with missionary work, and ready to join our staff from motives which actuate the rest of us. Mr. Foster is in touch with a number of manufacturing concerns in America who would be apt to supply the equipment that we might want for such technical subjects as would be introduced. Mr. Bailie can give further information regarding Mr. Foster and opportunities for technical education. It may be that the Trustees would prefer to wait until they can themselves interview Mr. Foster before acting on this recommendation of ours, though we would like to have your advice on the general policy of developing technical schools, together with your probable attitude toward this special proposal. Mr. Foster may be wanting to make other plans unless he has some assurance of favorable action on the part of the Trustees.

We have ventured to suggest that Mr. Wheeler be made Secretary of the University during his financial work in America in order to give him some sort of official status in that work. I am sure that you will recognize the advantage of some such title for him.

I am enclosing copies of several letters which perhaps explain themselves.

Very sincerely yours,

J. L. Stewart

President

JLS/IMZ

Copies enc.

Since dictating the above Lady Hosié has asked that you cable Mr. Boothill if your action is favorable. She is doing so from here giving our action. From a daughter's standpoint & in combination with her brother, a physician in England, they feel this to be the happiest solution for their father. She also told me that he has private means which would render him in large part independent if exchange improves perhaps entirely so in a few years.

J. L. S.

*Not
Enclosed!
Recd
12/31/19*

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燕京大學
蓋甲廠

Office of the President

PEKING UNIVERSITY.

K'uei Chia Ch'ang
PEKING, CHINA.

TRUSTEES OF
PEKING UNIVERSITY

12/31/19

J

December 2, 1919.

Dr. Eric M. North,
Board of Foreign Missions,
150 Fifth Avenue,
New York City.

Dear Dr. North:

I am enclosing copies of two letters which explain themselves. Will you kindly write to Mr. Hawkins in London, advising him of the decision of the Trustees regarding Mr. Soothill? In the event of this being favorable, Mr. Hawkins will doubtless be able to enlist Mr. Soothill's assistance in the matter of the Boxer Indemnity.

Done
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Very sincerely yours,

J. L. Stewart

JLS/LM
Enc. 2

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December 2, 1919.

Rev. W. E. Soothill,
c/o Rev. A. Soothill,
Ashtville College,
Harrogate, England.

Dear Mr. Soothill:

Although I have only had the pleasure of meeting you once for a few moments at the home of Bishop Foots on Ku Ling, yet I have known you for many years through the invaluable little dictionary and the other books of yours. I have been greatly interested in what your daughter has told me of your willingness to return to China and of the possibility that we might hope to have you in Peking. The Executive Committee of our Board of Managers has authorized me to write to you on the subject, inviting you to a professorship in our University, subject to election by our Board of Trustees in New York City. As this is a re-organization of two older mission schools in North China, and as we have not yet secured the financial resources which will be necessary for its maintenance, the only possible process by which we could extend this invitation would be for your Missionary Society to provide your salary and personal expenses. But as this Society has work in North China, and as the University aims to serve all the missions in this section, and is the only institution of its type, we venture to hope that your Society may feel itself in a position to contribute one man and his expenses to the institution. As we are planning to serve a national purpose in certain special courses, your Society would thus be making a contribution to the whole cause of Higher Education in whatever assistance you would render us, as well as in the literary work which we would want you to have ample time for carrying on. I am sorry that present conditions make it impossible to invite you on any other terms, but I am sure that you will understand. We already have Dr. G. E. Candlin for part of his time, and as the London Mission is one of the four constituent societies and the Anglican Mission is undertaking to furnish at least two men on our staff as the only part it is able to undertake at present, you will see that we already have a fair proportion of British associated with us. For my own part, I am anxious to have this proportion increased and to have the University be a resultant of the two types of education. We have splendid hopes of building up a strong institution worthy of the Christian movement in the capital of China. In addition to your teaching, your advice in the light of your teaching experience and your assistance in various phases of promotion would be of the greatest value.

Our Trustees will doubtless write or call on you

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Rev. W. E. Soothill, 2.

from New York as the election of professors is entirely with them, but I want to assure you of the heartiest welcome from all of us in Peking, and to express my personal hope that you will be able to accept the invitation.

Awaiting your reply with eager anticipations, believe me

Very sincerely yours,

President

JLS:LMZ

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December 2, 1919.

Rev. C. Stedford,
13 Silverbrook Rd.,
Brdington, Birmingham,
England.

*Woodland
Graybelly Hill
113*

Dear Sir;

I am writing to Rev. W. E. Soothill regarding the possibility of his being assigned by his Society to Peking for work in Peking University, together with such literary activities as he feels led to undertake. I trust very much that it will be possible for the Society to encourage his acceptance of the invitation in the event of this being confirmed by our Board of Trustees in New York City. All such matters can only be recommended by us on the field and must be decided by them. Unfortunately we are not in a position to furnish the salary and expenses of Mr. Soothill at present, as we are recently organized and are just beginning a financial campaign in America which may or may not yield the results which we desire. But, as I wrote Mr. Soothill, our University is the only one in North China and is endeavoring to serve all the missions in this section. Your Society having work in this region might see itself able to cooperate to this extent. Whatever results we can achieve will, we trust, be of benefit to the entire Christian movement in North China, and the larger the number of societies associated in the enterprise the more representative ought our institution to become.

You would be interested to know that the Anglican Mission has requested its home society to assign two men to us, this being the utmost that their present financial condition permits, but it indicates their attitude and their desire to assist as well as to utilize the institution. I am sure that Rev. F. A. Hawkins of the London Missionary Society will be glad to furnish any information regarding our institution which will help you in dealing with the question. He is a member of our Board of Trustees. As you are aware, Dr. George Candlin is also giving us part of his time and is a most useful member of our theological faculty.

Believe me,

Very sincerely yours,

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December 4, 1919

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President J. Leighton Stuart,
Peking University,
Peking, China.

TRUSTEES OF
PEKING UNIVERS

My dear President Stuart:

I have your letter of November 1, concerning the publicity material and the package which came with it. I am turning this over to Mr. Wheeler and Mr. Luce to work out. I can not express how glad I am that they are taking hold of the interests of the University, not so much that it means any less work for me, for it doesn't appear to as yet, but that it does mean that what I try to do seems to be more certain of bearing fruit. I quite agree with you that we need a first-class booklet and shall see that copies are sent you as soon as it is ready.

One of the very great embarrassments which I have had in my work as Secretary has been the entire absence of printed matter concerning the University, particularly matter of a routine kind such as President's reports, College catalog, Annual Financial statements, and the like. May I urge that you delay no longer in getting out a catalog of the University, showing exactly its Faculty for the current year, the courses offered, and all other information which should go in a catalog. If some one were to ask me tomorrow what is the exact list of the Faculty and what they teach, I would be entirely unable to tell them. This is a matter that is also very important for the sake of the cultivation of the Trustees. May I, therefore, recommend that processes for producing this material regularly be set up, and urge that at once a standard size fore mat and cover be determined. A miscellaneous collection of forms and sizes creates a bad impression and makes it difficult to identify the documents quickly when they are wanted.

Faithfully yours,

EMM
JL

0831

TRUSTEES OF
PEKING UNIVERSITY

December
Fourth,
1919.

Serial #1.

President J. Leighton Stuart,
Peking University,
Peking, China.

My dear President Stuart:-

Yesterday morning I cabled you as follows:-

"Luce Wheeler accept".

I need hardly say that this has been a great gratification to us, has given the Trustees as I believe it will also the Managers a new heart in looking to the advance of the University. You may rely on us to be most enthusiastic in our support of Mr. Luce and Mr. Wheeler in the development of the Financial Campaign.

I have your letter of September 30th concerning Mr. LeDeuc. He has also written to me. I have written him, telling him that I do not think there is any prospect of an opening at present, but that he should give us more information about himself by applying as a candidate to one of the participating mission boards. I have also asked Dr. King to look him up.

The case of Mr. Wilson has come before us and we voted general approval of his relationship to the universities, but could not take final action as it is probably ^{two} two or three years before he will be available. He also will be directed to apply to one of the mission boards.

It does not seem to us a wise policy to tie up the men two or three years in advance in any contractual way, though this does not mean that we intend to hinder in any way, the provision of the men needed as rapidly as the men and funds can be found.

With all good wishes, I am

Faithfully yours,

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COPY to W.R.W.

2212 R. Street,
Washington, D. C.,
Dec. 3rd, 1919.

My dear Mr. President:

It is for a long time that I have not kept in touch with you owing to my lack of leisure. I beg that you would kindly excuse me. I have not seen Dr. Tylor since my first visit to him on October 17th. It is somewhat to my mind a disappointment that I do not find my time enough to prepare my lessons thoroughly every day and to go to Church every Sunday. Yet at any rate I have enjoyed a good time here.

I removed here a week ago when Dr. Reinsch with his family first came to their new house early on the twenty fourth of last month. Since then I find myself more comfortable because I have time to prepare my lessons as well as to go to church. In regard to my studies, I have nine hours every week; they are: International Law, European Government, and English. The books which I use in my classes are Stockton's Outlines of International Law, Stowell's and Munro's International Cases, Ogg's Governments of Europe and Paige's Nineteenth Century English Poetry respectively, each occupying three hours a week. Of these three subjects I find that International Law is the most interesting. But the only difficulty is that I did not start my class actually until November 1st and so I have to make up all the previous work for which I was absent. This, however, has kept me very busy then.

Ever since my departure from China, I am always bearing in mind the help and kindness which you and the other teachers had rendered to me and particularly the rapid improvement of my knowledge during my one year of study in our University. I am here now as a member of the Junior Class of George Washington University and I do not find any difficulties along my studies, just because my Mother University had equipped me a sufficient intellectual training while at Peking. I am only too anxious to see that our Institution will be the biggest of all in China, and I hope earnestly that this huge plan will be successfully carried out within next year. If there is anything interesting news concerning the development of our University, please let me know also. I am always happy to hear them. And if any suggestion you would like to make on my studies is also counted as a great favor to me.

I am well and hope you are the same. I remain

Very obediently yours,

Gladstone T. P. Wong.

P. S. With best wishes to all my teachers and college mates.

0833

150 Fifth Avenue

December
fifth
1919

Serial #3

Rev. J. Leighton Stuart
Peking University
Peking China

My dear President Stuart:

I enclose herewith a carbon of my letter to Mr. Gleysteen reporting the meeting of the Trustees held on December 2. It is a very matter of fact letter and does not reflect in its statements my feeling that the Trustees are vitally interested in the affairs of the University, and so showed themselves at this meeting. The most unexpected element in it to me was the statement by Mr. Luce and Mr. Wheeler at the very end of the meeting that they were ready to join forces with us for the development of the University. I had not anticipated that the decision would be made so soon, but I am, as you can readily imagine, immensely gratified.

The procedure immediately before us with reference to the University is that of getting the financial estimates for next year thoroughly approved and endorsed by the Executive Committee in detail, and then to put them before the Boards with some estimate as to the responsibility which we believe each Board should carry for this advance. Undoubtedly it will not be possible to furnish within the first year the large sum that is written in as the first year's requirements simply because the money does not come in that way, and the development will have to be somewhat more gradual than a program of ideal development would call for. If I may use a phrase that is familiar in connection with the Interchurch developments, the budget is a budget of askings and not a budget of appropriations, although it undoubtedly will be a guide in the matter of appropriations.

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We shall certainly do all that we can to keep matters moving steadily and clearly and to move forward effectively in securing the needed funds.

May I take the liberty of urging that every care be taken to insure the careful expenditure of funds for the current running of the University and the careful administration of the present property accounts in order that Mr. Luce and Mr. Wheeler and the Trustees together with them may not be faced by any more current embarrassments than are necessary. I am sure that we may depend upon the Managers to exercise this caution.

May I add that it is important that we have from Mr. Krause clear statements of the condition of the current and the property accounts, drawn up in such manner that the objects and sources of the items involved may be perfectly clear even to those who are only partially familiar with the financial history of the University.

I believe that the arrangements for the working out of the affiliation of the Woman's College will be worked out effectively within the next two or three weeks, and that Peking University may then refer to Yenching College as its woman's college.

Faithfully yours,

Secretary

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TRUSTEES OF
PEKING UNIVERSITY

1/23/21

December 12, 1919.

Rev. H. W. Luce,
514 W. 122nd St.,
New York City.

My dear Harry;

The enclosed letter to Dr. North will give you information which need not be gone over here. I suggest though that regarding Burgess you take up the matter with the International Committee and urge their approval of this action. You can assure them that he does not intend to poach upon their preserves in the support of the annual budget from Princeton.

I am enclosing a letter from the Dean of the University of Missouri School of Journalism which you will find worth following up, I think. Mr. Mecker will doubtless write you as I have suggested to him to do. You can in any case get in touch with him.

I am also enclosing correspondence describing who Mr. Robert A. Wood is. Mr. Wood is very much impressed with the opportunities here and is specially keen on our social service program. I think he will be able to secure the assignment of social service workers to several cities in China, which means a stimulus to Chinese to train themselves for life careers along these lines. By putting ^{offering} ~~up~~ such a school we are ~~for~~ one more vocation now in its infancy, but sure to come into increasing importance. Mr. Wood will be back in Boston in September and has assured me of his readiness to put you in touch with men of means in that city and elsewhere as well as to testify as to his impressions for our University. He will be worth cultivating.

I am also enclosing the business card of Mr. Stone, a prominent banker who is in China now on a business trip. He is a man of large means and sympathies. He also gave me the privilege of sending you his name and of enlisting his assistance in the way of testifying to the worth of what we are doing. He seemed very cordial and thoroughly ready to cooperate.

I have interviewed Dr. Pendleton, President of Wellesley College, who is heartily in favor of our scheme for combining the Women's College with the University. I am to have a further interview with her and Mrs. Frame tomorrow morning as to their financial campaign, which ought to be closely related with us. Mrs. Frame is to sail from Yokohama March 29th which should put her in San Francisco about April 16th. Her address in that city will be: c/o Dr. J. K. Browne, Hotel Sussex, 701 Sutler Street. She would like the various people to whom she is writing to be able to communicate with you and let their plans head up with you.

0836

Mr. Luce, 2.

I hope you are keeping your eyes open for the permanent secretary for me. You already know the domestic situation and can understand what a help this person would be from every standpoint.

Another name to furnish you is that of Rev. Dr. Van Ness, a prominent pastor in Boston, who is out here as a newspaper correspondent. He is to write up the University, and seems deeply impressed with our unique position. He will also be glad to put you in touch with men whom he thinks would be interested, and will be back home toward the latter part of March. His address is on Beacon Street, but he seems to think that he can be easily found.

Very sincerely yours,

JLS/LMZ

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PEKING UNIVERSITY.

K'uei Chia Ch'ang
PEKING, CHINA.

TRUSTEES OF
PEKING UNIVERSITY.

11/23/20

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December 12, 1919.

Office of the President

Dr. Eric M. North,
150 Fifth Avenue,
New York City.

Dear Dr. North:

I am enclosing herewith copies of letters sent by Mr. Krause to the Treasurer of the Trustees, which perhaps explain themselves.

I also want to inform you as to the present situation regarding the purchase of our new site. You are familiar with the fact that Dr. Reinsch generously undertook to secure this for us and felt that he had organized a realty company composed of several very prominent Chinese officials and himself which made this as good as accomplished. He even felt during the summer that we could make public reference to it as already secured. He further told us that he had been given assurance that a gate would be pierced at the very point we would find most favorable immediately opposite our tract outside of the west wall. When Dr. Reinsch decided to leave, he repeatedly promised me to furnish the details of his plan and the names of those who were associated with him in the enterprise, but never found it convenient to do so. He assured me, however, that the Legation would go on acting and he felt sure that his departure would in no way affect the successful progress of the purchase. It is now quite evident that Dr. Reinsch entirely underestimated the difficulties of purchasing land in China. The agents who have been working for the company - if such a company was really organized - seem quite irresponsible and negligent. It has been hard for us to get in touch with them or to induce them to prosecute the matter with the haste we desire. Dr. Tenney, realising no doubt that the Legation has a certain responsibility in helping us out of the difficulty, has been kind about advising and himself consulting with one of the prominent officials who perhaps was closest to Dr. Reinsch, Mr. Chou Tzu-ch'i. We have decided, however, to take the matter into our own hands and Dr. Lowry and Dr. Mark Liu have undertaken to act with me in an independent effort. We have been seeing certain officials the last few days with some hope of results. But this may bring us into conflict with the original parties. Further inquiry has seemed to indicate that there is no probability of a gate being opened as Dr. Reinsch expected, which materially affects the desirability of the plot we have had in mind. The present President is a great believer in geomancy, and the south west corner of a city is the part of all others where "feng shui" should be least interfered with. Regarding my hope that the Government might present us either with a site or with a cash contribution toward the purchase of one, we have also been passing through a disillusioning experience. Dr. Reinsch hoped that the accomplishment of the consortium or five nation loan to China, would give the President resources from which such a gift

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might be possible. That loan, however, still remains unachieved and the President is several months behind in his own salary and those of his staff. The Government is not only impecunious but is largely controlled by the An Fu or Pro-Japanese party, with whom the Premier has been having a long struggle. It appears now that his whole cabinet may have to resign. In addition to pro-Japanese influence, which is in effect now anti-American, there is a fear of establishing a precedent in our case which would be seized upon by Japan for various very much more unreasonable demands. There is also the inertia and fear of consequences characteristic of Chinese officialdom. Our petition has been referred from one person to another and with no little good will and real desire to help, no one has enough actual power to rise above the difficulties inherent in the present situation.

We have spent a lot of time calling upon and entertaining various men and I think it will all come in usefully sooner or later. Meanwhile the general neighborhood we have in mind is occupied by small holdings with profitable farms and gardens, all broken up with numerous family cemeteries, which are of course the most difficult element. The last few days we have at least gotten a fresh start on a new process, and know the worst about our difficulties. I shall keep you informed of any progress and shall cable as soon as a deal is completed. It may be that we shall undertake to secure an entirely different location. You will be glad to know that all concerned are at least working together in thorough harmony, and that there is no internal division, over the land question any longer.

In view of the probable necessity of spending a hundred thousand or one hundred twenty five thousand dollars for the purchase of land for the payment of such pieces as can be secured as soon as the deeds come into our possession, the Trustees will see the urgent necessity of supplying us with this money. The very existence of the University will turn upon securing a proper site. Bishop Lewis told me in the autumn that he would furnish whatever we needed in order to put the deal through. He perhaps had in mind securing advances upon the Methodist Centenary allotment to our University. It might be well for the Trustees to cable authorizing us to draw for this purpose as needed. We shall perhaps pay as little as possible until the whole deal has been rounded out and with the present ruinous exchange we would be especially careful on this point. But you will see the absolute necessity of prompt action. We shall go ahead on the assumption that arrangements can be made. Our thought is to dispose of our present property to the Methodist Mission for such expansion as it would desire and to either improve and rent the remainder of our holdings in the city or sell these as we can, but we could scarcely ask the Mission to advance money now for property which could only be released two or three years hence.

You will receive the minutes of a meeting of the Executive Committee held on December 10th. I should like to comment upon some of the actions taken.

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Regarding the nomination of Mr. Burgess. I think Mr. Luce can give you all necessary information as to who Mr. Burgess is. He has developed a keen interest in social service activities, specially in relation to students, and has been doing some teaching of this subject for us. Princeton University is supporting the Y. M. C. A. work in Peking, of which Mr. Burgess is a Secretary, and is to be asked to extend its plans so as to include a program of social service gathering up the various Christian forces of the city in a unified plan and drawing in various non-Christian forms of assistance. Our proposal is that the group of six or eight workers be the teaching force for a Department of Social Science to be developed into a School and that Mr. Burgess be the head of this Department as he will be the Director of the whole enterprise. We shall offer a variety of courses on social science, both theoretical and practical, some of which will be required and others elective. Especially will theological students be enabled to take courses in the social applications of Christianity which ought to give them a much broader conception of the possibilities of the ministry and enable them to be leaders of social movements in their communities. Our students would learn much of their course by actual work under direction of this group of specialists, and would have to do with the whole enterprise over the city. Financially we would be greatly assisted and if Mr. Burgess returns in the near future to push this matter, he ought to be able to secure access for Mr. Luce to individuals who might be prepared to do much more for the University than this comparatively small item requires. Mr. Burgess' own thought is to secure the funds from four or five wealthy alumni who might be interested in this way to a larger extent. He would thus become in effect one of the members of our financial group.

Sidney Gamble has also just sailed for America and is ready to work with Luce and Wheeler for the University, but is especially interested in Mr. Burgess' program. He could therefore reinforce this feature as well as be called upon for our larger plans. We propose that the University contribute the salary of one teacher who would be a member of this staff and that in return we would have our full number of courses taught by one or another. Probably Mr. Burgess' travelling expenses will be provided by the International Committee, but if they object to doing this, I hope that he could be repaid out of our own campaign fund. If the Trustees see fit to elect him it might be worth while to cable very briefly.

You will receive copies of the description of the stock farm proposal as far as it has now gone. Mr. Ts'iu is having trouble securing his land, just as everyone else does. In his case the father of the "Little Emperor" has been frightened into delaying the sale of part of the old Imperial Hunting Ground. Mr. Ts'iu prefers therefore to get his land absolutely settled before committing himself further. He approves, however, of Mr. Gordon going to America, and will be prepared to pay his travelling and extra expenses on this trip as well as to provide funds for securing two workers whom he most desires and the outfit including animals, housing, seeds, farm implements etc. We have just learned that a sailing can be secured on

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January 16th if accepted within three days. We may be led to close with this opportunity after further consultation with Mr. Ts'iu. In this event we hope that the Trustees will not feel that we have gone beyond our authority. We shall see that Mr. Gordon's classes are carried by the present members of the faculty, and that the Trustees be committed to nothing until they have had ample time to pass upon the whole question. Mr. Gordon could therefore return from this trip to go on with his ordinary duties if the Trustees so instruct. But it seems it would be a rare opportunity to be taken advantage of without any more delay than necessary, and Mr. Gordon is more fitted for this sort of thing than the work he is now doing or any other purely academic instruction.

Regarding the Bureau of Industry you notice that we prefer to drop off the words "and labor". Our thought is to let this be a sort of laboratory in connection with the Department of Economics for securing statistics and other material from Chinese industrial conditions, thus relating the teaching to actual problems in this country; to investigate opportunities for industrial development; to give vocational advice to our students in the light of such investigations; to agitate through our extension department various industrial reforms or progressive measures; and to undertake other contributions to industrial advance in this country as may seem practicable. We propose that a committee consisting of the Director of this Bureau, the head of the Department of Economics and the President together with such others as this committee shall co-opt, be an Advisory Committee for conducting its affairs. By safeguarding our plans through this arrangement we ought to be able to conserve Mr. Bailie's very valuable enthusiasm, utilize him in promotional work, and at the same time avoid criticism as to attempting too radical schemes or committing ourselves to activities that infringe upon the Government or are outside the proper functions of a Christian University.

Mr. Murphy is in the city these few days and is working out the details of our building scheme with us. He or we will communicate later regarding our conclusions though in general we are following out the proposals of Messrs. Luce and Wheeler.

Very sincerely yours,

J. H. Stewart

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燕京大學
蓋甲廠

PEKING UNIVERSITY.

K'uei Chia Ch'ang
PEKING, CHINA.

December 30, 1919.

Office of the President

Dr. Eric M. North,
150 Fifth Avenue,
New York City.

Dear Dr. North:

Your letter of November 5th only reached me on Christmas day. All mail from America seems very slow these days. I cabled the next day in code to the following effect:

"Board approves buildings in letter of Reginald slightly altered; architect reconsidering cost. Barbour advised remain. Notify Lew Nanking for the present further details after arrival."

Mr. Murphy spent nearly two weeks in Peking and worked very carefully over building plans with us. There was not any great change in the scheme of buildings as outlined in Wheeler's letter, but on my return from Shanghai two days before Christmas Mr. Murphy had reconsidered his estimates of cost, due to certain information that had come into his possession while in Peking. He had not seen any reason to change the figures when working with us up to the time that I left for Shanghai, and he preferred to return to his office in Shanghai and work these over before finally turning them in to us. I am asking him to mail his new sheet of estimates to you direct and I may cable the total amount as it now stands on hearing from him. It seems to be a tremendous total and yet I do not see how it can be much reduced if we are to in any way adequate carry out the program expected of us.

I note your reference to the growing sentiment in America for some re-adjustment of higher education in China so as to avoid competition and needless reduplication. I too have been giving this quite a little thought recently and am interested in one application of it in connection with a recent visit to Shantung Christian University. The people there wanted to confer on this very subject with us and with the University of Nanking. I pointed out that I thought the latter institution was more closely related to the schools in the lower Yangtze Valley, and that its problem was some re-arrangement in that section, but that Shantung and Peking could doubtless find ways to be of mutual service. As we talked further into the problem it seemed quite clear to me that any adjustment based on two junior and two senior colleges, one stressing physical science, the other the social sciences, or any similar division, would have serious difficulties. If Shantung emphasizes the former, it would still have to give courses in other subjects before it could graduate its students with a well rounded course. The same would be true of us, especially with the desire to have a pre-medical course preparing for the Rockefeller School. I suggested the question

TRUSTEES OF
PEKING UNIVERSITY

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→ whether a thoroughly good junior college in Shantung, with the one Christian University for all North China located in Peking would not be a simpler solution. Those with whom I talked were quite ready to entertain the idea, and they are planning to send a small delegation up here soon for further conference. Shantung would then give special emphasis to its Junior college, the medical school being in effect a senior college limited to one vocation. In this connection I might add that the medical school there has formally invited the Women's Medical College from here to Tsinan. Two members of the Women's College faculty have left today for Shanghai to attend a conference with the delegation from Women's Boards, and are stopping at Tsinan on the way. The more I think of it, the more I am convinced that this is the better solution for women's medical education.

I have your chart and shall try to fill it out as soon as possible and mail it to you.

I note what you say about Mr. Baillie's support not following him if he transfers to Peking. This is somewhat disturbing specially as there is no possible arrangement for financing him out here. On the other hand, it would seem to me that his Board would not want to drop him from their list of missionaries, and would thus have to face the question of his disposition. There is no real occasion for his staying in Nanking and he is a sort of missionary at large whom they would have to locate somewhere. His own strong preference is to work out in Peking the new ideas he has of missionary work in relation to industrial problems. This scheme, if it has any beneficial results, will be in no sense limited in its usefulness to our school or section of China, but will be of general advantage. On the other hand it would be scarcely fair to give up some other man due us from the Presbyterian Board in order to find a place for Mr. Baillie. My own feeling is that if he is given any freedom in advocating his special ideas he will not only secure more than enough interest to cover his salary, but that it would be of the greatest assistance in our whole financial campaign. The greatest asset to Dr. Williams in his financial work for the University of Nanking has been the School of Agriculture as started by Mr. Baillie. I cannot but feel that it would be false economy to let Mr. Baillie go because of the comparatively small amount his salary represents in our program. I hope therefore that you and Mr. Luce can find some way out, and that Mr. Baillie can be utilized in publicity work for our general campaign as well as for going ahead with his special interests.

Very sincerely yours,

J. L. Stuart

JLS;LM

Copy sent to Mr. Luce.

As I sign this letter Ogilvie is passing through his crisis in pneumonia with scarcely any human hope of recovery

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